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## Yale-New Haven Hospital Acquires the Hospital of Saint Raphael



*Marna Borgstrom, CEO, Yale-New Haven Hospital and Christopher O'Connor, President and CEO, Hospital of Saint Raphael*

On Wednesday, September 12, the Hospital of Saint Raphael became part of Yale-New Haven Hospital (YNHH). The integration makes YNHH one of the largest hospitals in the U.S., with more than 1,500 beds and more than 12,000 employees.

Marna Borgstrom, Chief Executive Officer of YNHH, said that the integration, two years in the making, provides an extraordinary opportunity to advance healthcare in the region and is “a bold new vision for both of our campuses, enhancing quality, improving access, and helping make healthcare more affordable... We are enthusiastic about the opportunity that this represents in our hearts, in our minds, and in our commitment to the community.”

The integration provides YNHH with the additional capacity it needs to meet current and future patient demand, while providing financial stability to the Hospital of Saint Raphael campus.

Christopher O'Connor, President and Chief Executive Officer of the Hospital of Saint Raphael, said the transaction will drive efficient and effective use of medical resources, meeting the demands of a new healthcare environment.

“We view this as an extension of our legacy of caring,” said Mr. O'Connor. “We recognize we have strong and durable values in common and a focused mission to serve those needs. Together, we are stronger. Together, we are better. Together, we are healthier.”

## Noted Speakers to Give Keynote Addresses at CHA

High-profile speakers Bernice J. Washington, MBA, and David L. Katz, MD, MPH, FACDM, FACP, will give keynote addresses at upcoming CHA events this fall.

**On October 23, 2012**, CHA will present a full-day symposium to celebrate the first anniversary of the CHA Diversity Collaborative: *From Intent to Impact*. The Diversity Collaborative Anniversary Symposium will feature Mrs. Washington, President and CEO of BJW Consulting Group. Mrs. Washington is a nationally acclaimed speaker, television and radio talk show commentator, and healthcare advocate. She has served as the Board Chair for Texas Health Presbyterian Hospital Plano, as Vice Chair of Presbyterian Healthcare Resources, and as a member of the American Hospital Association's Regional Policy Board.

The Diversity Collaborative Anniversary Symposium will present sessions on strategies and practices that hospitals can implement to achieve the goals of increasing diversity in hospital governance and senior management, improving cultural competence in the delivery of care, and increasing supplier diversity. The Symposium will be held on October 23, 2012, from 9:00 a.m. - 3:30 p.m. View the save-the-date flyer [here](#). Register [here](#).

**On September 19, 2012**, CHA will present a full-day symposium on employee wellness and population health management, with a keynote address from Dr. Katz. Dr. Katz is known internationally for his expertise in nutrition, weight management, and chronic disease prevention. He is the founding director of Yale University's Prevention Research Center and directs the Integrative Medicine Center at Griffin Hospital.

Effectively addressing employee health and wellness helps hospitals fulfill their mission, promote and restore the health of their communities, reduce costs, and support a healthy, productive workforce to ensure the delivery of patient care services. The symposium will feature sessions on strategies and practices that hospitals can develop and implement to improve employee health and wellness within their organizations. *Creating a Culture of Employee Health and Wellness* will be held on September 19, 2012, from 9:00 a.m. - 3:00 p.m. View the brochure [here](#). Register [here](#).



David L. Katz, MD, MPH,  
FACDM, FACP



Bernice J. Washington, MBA

## CHA Board Member Honored with Anti-Defamation League's Torch of Liberty Award



Curtis and Sheila Robinson

The Anti-Defamation League (ADL) will honor CHA Board of Trustees member Curtis Robinson, his wife Sheila, and their family at the 2012 Greater Hartford Torch of Liberty Award Reception on October 3.

The Torch of Liberty Award celebrates families who carry on a tradition of community service, public service, and philanthropy. Among their charitable endeavors, Mr. and Mrs. Robinson are the founders of the Curtis D. Robinson Men's Health Institute at Saint Francis Hospital and Medical Center. Since 2010, the Institute has screened approximately 3,000 men and saved nearly 40 lives.

"With their long and generous history of serving the community, Curtis and Sheila Robinson are truly deserving of this award," said Christopher M. Dadlez, Chief Executive Officer and President of Saint Francis Hospital and Medical Center and Immediate Past Chairman of the CHA Board of Trustees. "Through the Curtis D. Robinson Men's Health Institute at Saint Francis, which provides uninsured and underinsured men with prostate cancer screenings and treatment, and by supporting the Saint Francis Emergency Food Bank, they are the epitome of the word 'selfless.'"

The Torch of Liberty Award Reception, one of the Anti-Defamation League's premier annual events, attracts more than 400 of Greater Hartford's leading citizens and corporations every year. For more information, contact ADL at 203-288-6500 x304.

## New Report: The Cost of a Physician Vacancy



Numerous costs result from a physician vacancy, according to a new report from Merritt Hawkins. Merritt Hawkins is a leading physician search firm that works with CHA's Shared Services Program.

The report, "The Cost of a Physician Vacancy," takes into account factors including quality of care, recruitment costs, and how vacancies impact the ability of an organization to form an Accountable Care Organization (ACO), a medical home, or other integrated delivery models. It quantifies the costs of an open physician position by specialty and examines the revenue potential of adding a physician.

If you would like a free copy of this paper, contact Jeremy Robinson, Merritt Hawkins' Associate Director of Marketing, at 800-306-1330 or [Jeremy.Robinson@MerrittHawkins.com](mailto:Jeremy.Robinson@MerrittHawkins.com).

## Education Updates

### Nurse Manager Leadership Academy: Managing the Business (Part 2)

September 27, 2012 9:00 a.m. - 4:00 p.m.

In response to member requests, CHA is pleased to again offer its popular Nurse Manager Leadership Academy, a five-part series modeled after the American Organization of Nurse Executives (AONE) Nurse Manager Leadership Collaborative Learning Domain Framework. The series is designed to meet the development needs of new and aspiring nurse managers.

Five comprehensive and successive learning modules build upon each other to focus on the link between clinical background and the leadership,

business, and interpersonal skills needed in the role of the nurse manager.

View the brochure [here](#) for session details. To register, click on the date(s) below.

The program dates are:

[September 27, 2012](#)

[October 4, 2012](#)

[October 5, 2012](#)

### **The Healthcare Environment**

October 19, 2012 9:00 a.m. - 12:00 p.m.

*The Healthcare Environment*, presented by George Mills, Director of Engineering at The Joint Commission, will include an update on trends related to hospital survey experiences and lessons learned, as well as general interpretations related to the healthcare environment. This program will also include discussion related to risk assessments associated with behavioral healthcare units, fire safety (including the Life Safety Code), and equipment management.

View the save-the-date flyer by clicking [here](#). Click [here](#) to register.

